



Date: 03 February 2026

To,
BSE Limited,
20th Floor, P.J. Towers,
Dalal Street,
Mumbai - 400001.
BSE Scrip Code: 544294

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051
NSE Scrip Symbol: ROSSTECH

Subject: Investor presentation of the Company for the quarter ended 31 December 2025

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in furtherance to our communication dated 29 January 2026, the Investor Presentation for the quarter ended 31 December 2025, on Company Overview, Business highlights, financial performance and other updates is enclosed herewith for your consideration.

Request you to kindly take the above information on records.

Thank you,

For **Rosell Techsys Limited**

KRISHNAPPAYYA
DESAI

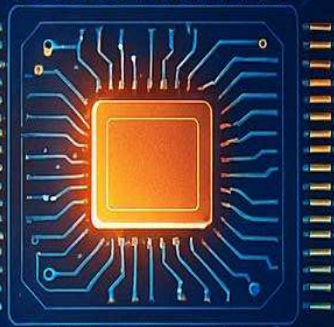
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KRISHNAPPAYYA DESAI
Date: 2026.02.03 20:31:10 +05'30'

Krishnappayya Desai
Company Secretary & Compliance officer

Encl: Investor presentation



Rossell Techsys Limited



Investor Presentation Q3 FY 2025-26

Setting the Stage for a Historic Milestone in Our Growth Journey

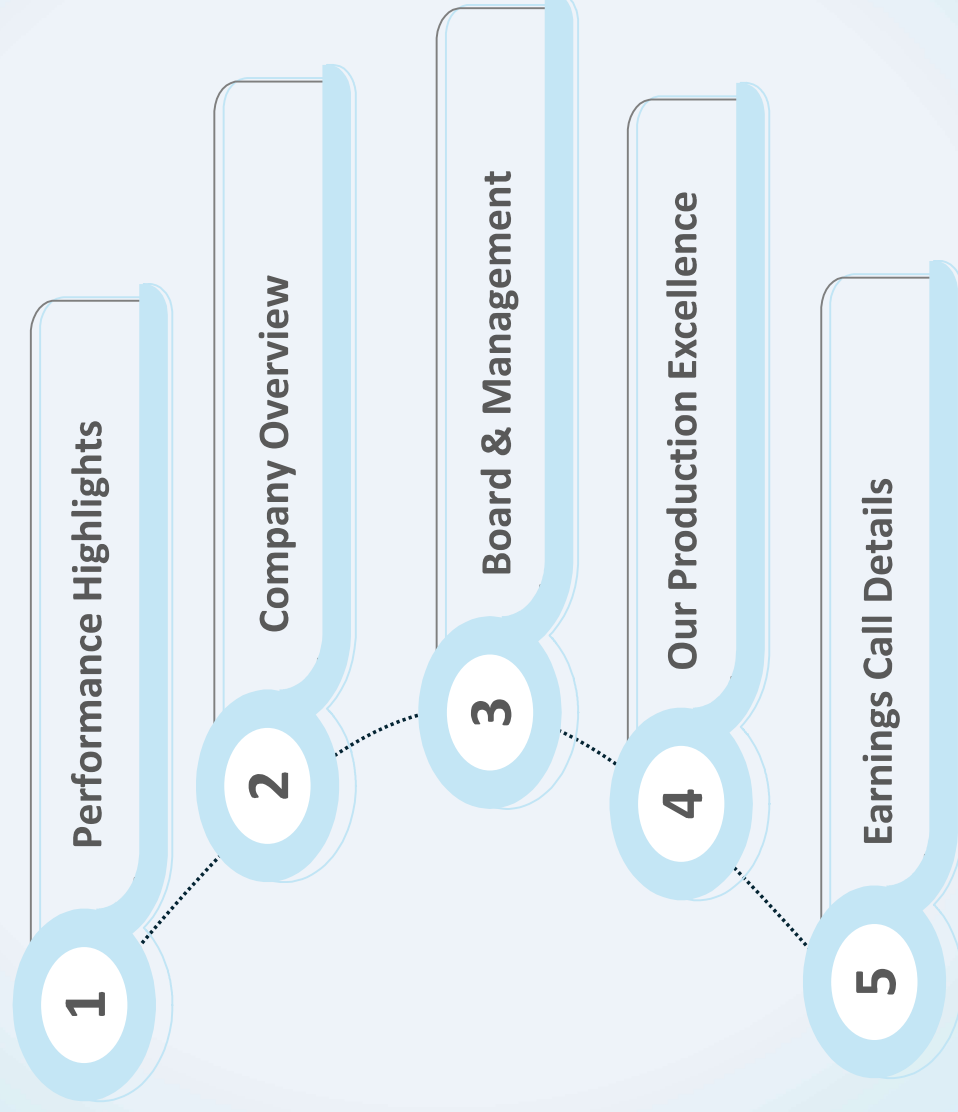
Rossell Techsys Limited | Q3 FY2025-26 | Investor Presentation

Safe Harbour



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Content





Message from the Managing Director

Q3 has been another record-breaking quarter for Rossell Techsys, underscoring the accelerating trajectory of our business across sectors and global customer programs. As a newly demerged and independently listed company, we have sustained strong growth momentum every quarter, demonstrating the resilience of our strategy and the discipline of our execution.

During Q3 FY26, we delivered our highest-ever quarterly revenue of approximately ₹130 crore, achieving 72% YoY growth, along with our highest monthly revenue run rate to date. Profit before exceptional items and tax stood at ₹8.2 crore, reflecting scale leverage and operational efficiency. For the nine-month period, revenue doubled YoY to ₹343 crore, supported by stronger program execution. EBITDA rose 118% YoY to ₹44.2 crore, driven by revenue growth and cost discipline.

Operationally, this was our strongest quarter to date. During the quarter, the Aerospace vertical delivered robust growth, and our diversification strategy continued to gain momentum. The semiconductor business generated over ₹10 crore in its first qualified quarter, while our space programs advanced to volume-ready status, with the first major production batch scheduled before year-end. We submitted bids worth approximately ₹700 crore during the quarter across aerospace, semiconductor, and space sectors. Additionally, we received firm orders exceeding ₹200 crore and expect outcomes on several pending bids in the coming quarters. Duty-free access to the U.S. continues to enhance our competitiveness across defence and non-defence programs.

On the financial position side, working capital limits have been enhanced through strong banking relationships. To strengthen our balance sheet and support the next phase of capacity and capability expansion, we have initiated our first-ever QIP to enhance financial resilience.

Our people remain central to this momentum. With a workforce of 1,177 and strengthened capability maturity, we are building a scalable and future-ready organisation. In addition to the capacity expansion disclosed earlier, we are evaluating an additional facility on lease. These initiatives position us well to meet the significant and sustained demand anticipated across semiconductor, space, and defence programs.

To conclude, Q3 reaffirms that Rossell Techsys is entering a truly transformative phase, and we are well-positioned to sustain this momentum. To put our journey in perspective, from inception until FY 2024-25—a period of nearly 14 years—we delivered cumulative revenues of over ₹1,300 crore. Today, we are set to deliver the same scale within just two financial years – the current and the next financial year, reflecting the strength of our execution and the depth of customer confidence in our capabilities. This exceptional growth has been achieved without any external equity infusion, powered entirely by operational excellence and the unwavering support of our banking partners, to whom we offer our sincere appreciation. With our first-ever equity fund raise through a QIP now in planning, we believe we are strongly positioned to elevate Rossell Techsys to the next level of scale, capability, and global competitiveness, as we continue shaping our journey into one of the most exciting growth stories in our sector.



**Rishab Mohan
Gupta**

Message from the Management



**Mr. Senthil
Balasubramanian**
Chief Executive officer

This quarter, we are proud to see our customers acknowledge and appreciate the value we deliver. As we diversify our portfolio and expand into new geographies, we are building a stronger and wider foundation for growth. With multiple new customers in the pipeline and significant orders expected, the future holds tremendous promise for our business.



Ms. Zeena Philip
Chief operating officer

This quarter's achievements reflect our team's relentless commitment to excellence and operational discipline. Together, we have set new benchmark for performance. With clear priorities and a shared vision, we are well-positioned for even greater success in the coming quarters.



Mr. Jayanth V
Chief Financial Officer

Over the first fourteen years of our journey, we built our revenue base steadily through internal accruals and bank borrowings, without any external equity, supported throughout by our banking partners. Today, we are set to reach the same scale of revenue in just two financial years, reflecting the accelerated momentum since FY24–FY26. With expanded working capital facilities and preparations underway for our first-ever equity raise, we are strengthening our financial architecture for the next phase of expansion.

Q3 Performance Highlights



Record-breaking quarter - Highest Quarterly Revenue in Company History - Delivered around ₹130 crore in Q3 FY26



Exceptional 9-Month Performance since inception - 9M FY26 revenue reached ₹343 crore, nearly doubled YoY.



Robust profitability upswing - Q3 PBT: ₹8.2 crore 9M PBT: ₹18.95 crore (vs ₹1.25 crore last year).



Expanding Horizons. Fortifying the Core- Rapid scale-up in Semiconductor and Space, with Defense aerospace continuing its strong, steady execution.



Duty-free access to the U.S. continues to strengthen competitiveness across defense and non-defense programs.



Robust order pipeline – Around ₹700 crores worth of bids submitted this quarter across sectors. Firm orders of over ₹200 crores received; multiple bid outcomes expected in upcoming quarters.



QIP planned to strengthen the balance sheet, expand capacity, and scale major programs across high-growth sectors.



Scaled inventory and workforce positioned for upcoming order execution.



Capacity Expansion to Support Hyper-Growth: In addition to the capacity expansion already disclosed, we are evaluating an additional leased facility to support rising demand across the semiconductor, space, and defence sectors.

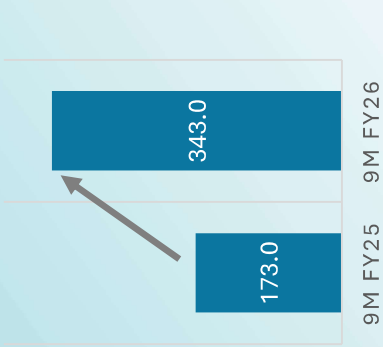


Successful Audits & Certifications - Continue to strengthen our foundation of quality and compliance

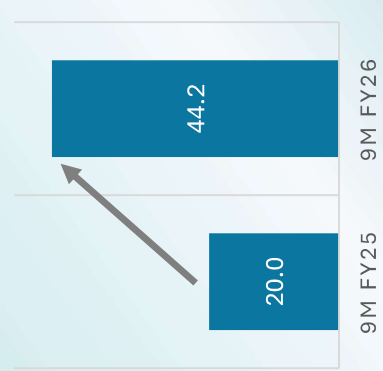
Financial Highlights for Q3 & 9M FY26 (INR in Crores)

Nine Months Performance

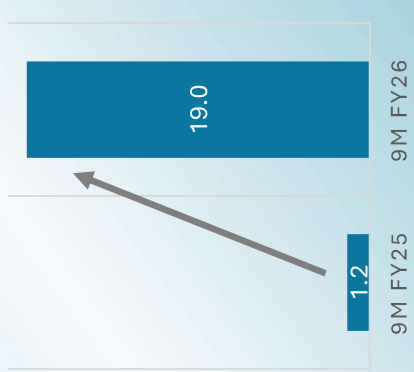
Revenue



EBITDA



PBT



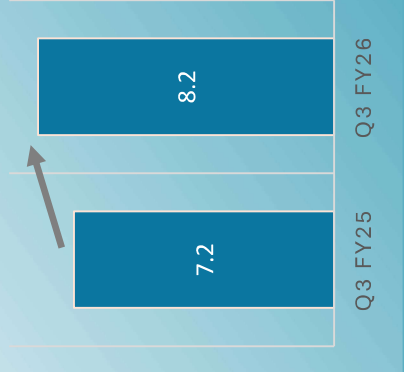
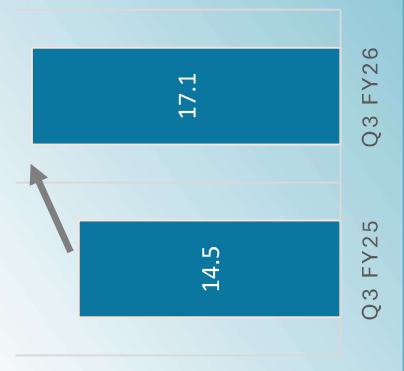
Total Income

A Breakthrough Surge: Revenue Rockets 98% in 9 Months — Soaring from ₹173 Cr to ₹343 Cr

EBITDA

EBITDA up 118% YoY to ₹44 Cr, powered by strong operational leverage.”

Quarterly Performance



PBT

Exceptional PBT rebound: ₹19.0 Cr in 9M vs ₹1.2 Cr YoY, achieved even with elevated finance costs.

Standalone Financial Results: Statement of Profit & Loss

INR in Lakhs except EPS

Particulars	Q3 FY 2025-26	Q2 FY 2025-26	Q3 FY 2024-25	9M FY 2025-26	9M FY 2024-25	FY 2024-25
Total Income	12,993.92	12,599.51	7,598.81	34,292.16	17,294.24	26,208.72
Total Expenses	12,170.03	11,929.63	6,881.51	32,396.96	17,168.87	25,136.91
Profit/(Loss) from Ordinary Activities before Exceptional Items	823.89	669.88	717.30	1,895.20	125.37	1,071.81
Profit/(Loss) from Ordinary Activities before Tax	721.61	669.88	717.30	1,792.92	125.37	1,071.81
Total Tax Expenses	192.17	169.90	220.68	465.76	71.70	331.97
Profit/(Loss) for the Period	529.44	499.98	496.62	1,327.16	53.67	739.84
Total Other Comprehensive Income (Net of Tax)	8.48	(22.11)	-	(11.40)	-	(26.60)
Total Comprehensive Income	537.92	477.87	496.62	1,315.76	53.67	713.24
EPS – Basic (INR)	1.40	1.33	1.32	3.52	0.14	1.96
EPS – Diluted (INR)	1.40	1.33	1.32	3.52	0.14	1.96



Company Overview



Company Overview || Delivering end-to-end Solutions across EWIS, EPA, ESSi and ATEs for global OEMs in the aerospace, defense, Equipment for Global OEMs in Defense

Rossell Techsys is engaged in the engineering and manufacturing of EWIS, EPA, ESSi and ATEs for global OEMs in the aerospace, defense, semiconductor and space sectors

<ul style="list-style-type: none"> Custom engineered solutions to meet stringent requirements Centre of excellence dedicated to customers IGBC Gold rated manufacturing facility 	<p>INR 343 Cr Revenue from operations (9M FY26)</p>	<p>Proven in Exports, now powering Domestic Market</p>	<p>30+ Customers Across 8 Countries</p>	<p>~ INR 7,000 Mn Order book as on 31 December 2025</p>
	<p>Expanding the Horizon To Space and semi-conductor</p>	<p>Over INR 25,000 Mn Strategic Contracts as on 31 December 2025</p>	<p>Aggregate area of ~240,000 Sq ft + Expanding</p>	<p>Build-to-Print and Build-to-Specifications Capabilities</p>

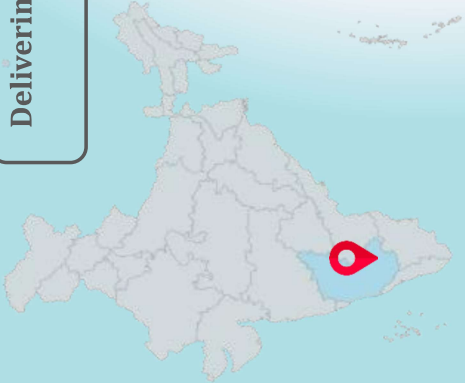
- We deliver High Reliability Systems and Solutions to global OEMs and Tier-1s in aerospace and defense segment
- With aerospace and defense as our foundation, we are broadening horizons into semiconductors and space technologies—building a future of integrated growth
- Combines advanced manufacturing, digital systems, and talent development to deliver scalable, high-quality solutions across global defense and aerospace platforms.

CERTIFICATIONS

For 40 unique processes

Manufacturing Facility Equipped with Advanced Capabilities and Infrastructure

Delivering Build-to-Print and Build-to-Specification solutions, including EWIS, Panel Assemblies System Integration, and Test Equipment to Global OEMs

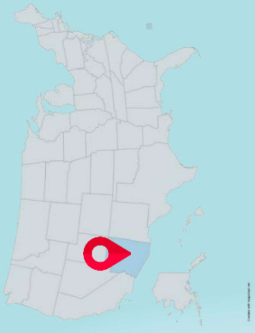


 **Unit I**
Bengaluru,
India

Built Up Area
~240,000 sq ft
Number of employees
1,177*

 **Unit II**
Arizona,
USA

Built Up Area
~4,100 sq ft
Number of employees
5



Capacity Expansion

Location
Unit I – Bengaluru
Additional area
150,000 sq ft + evaluating additional facility on lease



Build to Print



Build to Specifications



Design



Engineering



Manufacturing



Testing



Qualification



Certification

Electrical harnesses, interconnect systems, fiber optics, and electrical panel assemblies

Electronic systems including circuit designing using active components and integration of parts, sub-assemblies and assemblies

Automatic, semi-automatic, and manual test solutions across different form factors such as floor-mounted units, tabletop units, and concatenated racks.

*Includes contract workers & trainees

Awards, Recognitions & Certifications



- Boeing Supplier of the year – 2015, 2019
- Boeing Performance Excellence Award – 2015, 2016, 2019
- Boeing Supplier Appreciation Award – 2015, 2016
- Gold Rating in the only Boeing ITAR Audit conducted



- Outstanding Supplier Recognition Award 2025
- Certificate of Appreciation for industrializing the fighter wing - Tata Lockheed Martin Aerostructures Limited – 2021



- Honeywell Supplier Excellence Award – 2023
- Supplier Excellence Award - Faster Execution - Honeywell – 2024



- BAE Systems - Special Recognition Award – 2025

Other Awards

- Top Indian SME of the Year - Aerospace & Defence
- SME of the year award - ASSOCHAM
- Business Excellence and achievement Award
- Excellence in Aerospace Indigenization Award
- Emerging Company Award for Industry Development
- Global Achievers Award
- Emerging Company in Aerospace & Defence – 2017
- Excellence in Manufacturing Product – 2018

2015-16

2017-18

2019-20

2021-22

- Most Promising Aerospace Engineering Service Provider – 2019
- Company of the year - SAP Media – 2019
- Supplier Excellence Award - Expleo – 2020
- Manufacturer of the year - World HRD Congress – 2021
- WCRCFEST - World's Best Emerging Brand – 2022

Board of Directors



Harsh Mohan Gupta
Executive Chairman

Mr. Harsh Mohan Gupta, Promoter Director and Executive Chairman of Rossell Techsys Limited, has been the driving force behind the Company's rise as a globally recognized aerospace and defense engineering organization. With nearly five decades of experience in international trade, strategic business development, and industrial leadership, As Executive Chairman, he continues to steer Rossell Techsys toward innovation, operational excellence, and long-term strategic alignment. Mr. Gupta has also contributed significantly to the broader business ecosystem through his service on the Executive Committee of FICCI and as the Honorary Consul of the Republic of Chad in India



Rishabh Mohan Gupta
Managing Director

Rishabh is a Promoter and founding member of Rossell Techsys Limited, serving as its Managing Director and Board Member. He leads the company's vision and strategic direction with dynamic leadership and an innovative mindset. An alumnus of Suffolk University, Massachusetts, USA, he brings expertise in marketing management and excels at building strategic partnerships with global OEMs and Tier-1 partners. As head of the Management Team, Rishabh has been instrumental in driving Rossell Techsys' growth and positioning it as a competitive force in the global aerospace and defense sector.



Mr. Arvind Ghei
Independent Director

Bringing over 38 years of experience across finance, hospitality, and strategic consulting, Mr. Ghei holds a BA (Hons) degree in Economics from St. Stephen's College and a Master's in Financial Management from Jannalal Bajaj Institute of Management Studies. He has held several senior leadership roles such as CFO of Fern Hotels and Mars Group, and JMD of Asia Pacific Hotels (Taj Group). Arvind also served on the Board of Woodstock School, Mussoorie, chairing its Finance and Audit Committees



Shobhana Joshi
Independent Director

Bringing over 37 years of distinguished service in the Government of India, including as Secretary (Defense Finance). A graduate of the National Defense College, Delhi, she holds an M.Phil. in Strategic and Defense Studies and has completed executive education at Harvard Kennedy School. With deep expertise in defense finance, procurement, and policy, she has held key roles across the Ministry of Defense, overseeing budget formulation and financial scrutiny. She is also a founding member and Co-Chairperson of SAMDeS, a leading think tank focused on aerospace, maritime, and defence studies.



Talari Suvarna Raju
Independent Director

Mr. Raju is a prominent figure in India's aerospace sector, having served as Chairman and Managing Director of Hindustan Aeronautics Limited (HAL). During his tenure, he led several flagship defense programs. An alumnus of the National Defense College, he holds advanced qualifications in Mechanical Engineering, Defense Strategic Studies, Marketing, and Intellectual Property Rights. Under his leadership, HAL secured more than a thousand patents. He is a Fellow of the Indian National Academy of Engineering (INAE) and has played key roles in national aerospace skilling and coordination bodies.



Digant Parikh
Non-executive Director

Mr. Digant Parikh, Non-Executive Director of Rossell Techsys, brings over three decades of experience in corporate finance and strategic planning. He holds an MBA in Finance from NMIMS, is a qualified Cost Accountant, and a commerce graduate. He currently serves as Senior Vice President – Finance at Rossell India Limited and is also a visiting faculty member at NMIMS. In addition, he serves as an Independent Director and Committee Chair at Markson's Pharma Limited.



Senior Management

A Leadership Team With 300+ Person-years Of Industry, Technology, And Domain Excellence

Leadership Team

 Rishab Mohan Gupta <i>Promotor & Managing Director</i>	 Zeena Philip, Chief Operating officer	 Nagasundaram N Manufacturing Ops & Engineering	 Jayanth V Chief Financial Officer	 Louis Pereira <i>Sales & After Market</i>
 Senthil B <i>Chief Executive Officer</i>	 Rakesh Kumar Program Management and R&D	 Manian R Supply Chain & Logistics	 Anand D Quality & Continuous Improvement	 Daniel M V Information Technology & Systems
	 Ajosh Matthew Pre-sales	 Roseanne Joseph Talent Management & Rossell School of Learning	 Renu Batta Corp Comm & Branding	 Krishnappayya Desai Company Secretary & Compliance officer

Advisory Leadership

 RRJ Sudarshan Program Mgmt. and R&D	 CBM Mishra IT And IS
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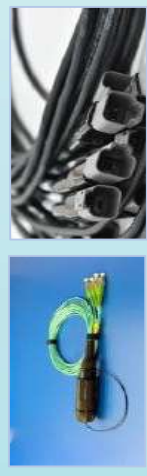
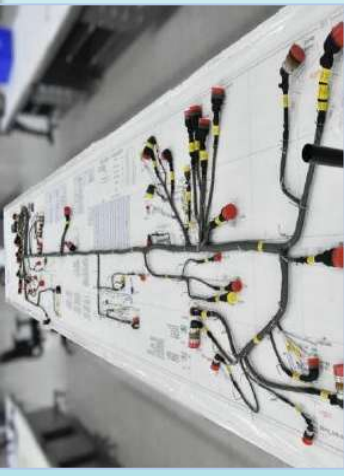
Products & Facility



Product Offerings | One Stop Solution for Global OEMs' Electrical and Electro-Mechanical Requirements

Product Segments

1 Electrical Wiring & Interconnected Systems (EWIS)



Electrical Panel Assemblies (EPAs)



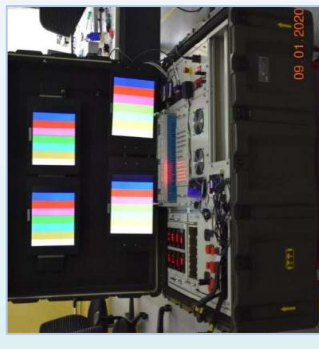
Commercial and defence aerospace, Semiconductor, industrial automation, energy, and satellite payload systems

2 Electronic Systems and Systems Integration (ESSI)



Avionics, defence electronics, aerospace mission systems, medical electronics, and industrial automation

3 Automatic Test Solutions



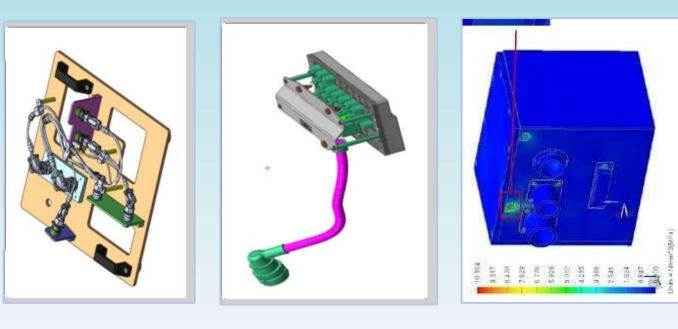
Aerospace and defence, electronics manufacturing services (EMS), industrial systems and defence land systems

4 Electrical / Electronic After-Market (MRO)



Military aviation, legacy aircraft platforms, mission critical ground support equipment, industrial electronics and refurbishment

5 Engineering Services



End Users

Rossell Techsys Limited: Production Labs



Engineering - Wireharness Designing



Engineering - Working with equipments



Equipment _ Braiding



Equipments - 3D Printing



Equipments - Calibration Lab 2



Equipments - Calibration Lab 3



Equipments - Calibration Lab 4



Equipments - Calibration Lab 5



Equipments - Hand held device for picking in Stores



Equipments - Label printer

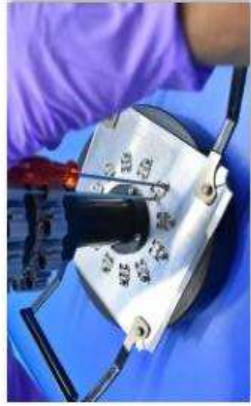


Equipments - Laser printing



Facility - Cable bobbins in rack

Rossell Techsys Limited: Production Labs



Process - Fibre Optics



Process - Incoming parts inspection 1



Process - Incoming parts inspection 2



Process - Inspection of Fibre Optics Cable



Production Floor _5



Production Floor _7



Production Floor 1



Production Floor 2



Production Floor_4



Production Floor_5



Production Floor_6



Production Floor_8



Earnings Call Details



Rossell Techsys Limited | Q3 FY26 RESULTS | CONFERENCE CALL

04 February 2026 | 11:00 am IST
Hosted by : Anand Rathi Research

[Diamond Pass Registration](#)

Universal Access: 022 6280 1386 / 022 7115 8287

USA: +1 866 746 2133 | Hong Kong: 800 964 448

UK: 0808 101 1573 | Singapore: 800 101 2045

Participants:

Mr. Rishab Mohan Gupta – Managing Director
Mr Senthil Balasubramanian – Chief Executive Officer
Ms Zeena Philip – Chief Operating Officer
Mr Jayanth V – Chief Financial Officer

Rossell Techsys Limited | Q3 FY2025-26 | Investor Presentation





Thank you

Delivering as Promised