



Date: 11 November 2025

To,

BSE Limited,
20th Floor, P.J. Towers,
Dalal Street,
Mumbai - 400001.
BSE Scrip Code: 544294

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051
NSE Scrip Symbol: ROSSTECH

Subject: Investor presentation of the Company for the quarter ended 30 September 2025

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in furtherance to our communication dated 10 November 2025, the Investor Presentation for the quarter ended 30 September 2025, on Company Overview, Business highlights, financial performance and other updates is enclosed herewith for your consideration.

Request you to kindly take the above information on records.

Thank you,

For **Rosell Techsys Limited**

**KRISHNAPPAYYA
DESAI**

Krishnappayya Desai

Company Secretary & Compliance officer

Digitally signed by
KRISHNAPPAYYA DESAI
Date: 2025.11.11 00:27:18 +05'30'



Rossell Techsys Limited



Investor Presentation
Q2 FY 2025-26

Contents

- 1 Company Overview
- 2 Performance Highlights
- 3 Financial Highlights
- 4 Our Production Excellence
- 5 Earnings Call Details



Safe Harbour



- *This presentation and the accompanying slides (the “Presentation”), prepared by Rossell Techsys Limited (the “Company”), are solely for information purposes only and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.*
- *This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentationism expressly excluded.*
- *Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to: the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and worldwide, competition, disruptions to technology, the Company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation.*
- *The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.*



Company Overview

Company Overview | | Delivering end-to-end Solutions across EWIS, EPA, ESSi and ATEs for global OEMs in the aerospace, defense, semiconductor Equipment for Global OEMs in Defense

Rossell Techsys is engaged in the engineering and manufacturing of EWIS, EPA, ESSi and ATEs for global OEMs in the aerospace, defense, semiconductor and space sectors

- ❑ Custom solutions engineered to meet stringent industry requirements
- ❑ Centre of excellence dedicated to marquee customers
- ❑ IGBC Gold rated manufacturing facility

Over INR 7,000 Mn
Order book as on 30 September 2025

30+ Customers
Across **8** Countries

~99%
Revenue from exports
(H1 FY 26)

INR 212.24 Cr
Revenue from operations
(H1 FY26)

Build-to-Print and Build-to-Specifications Capabilities

Aggregate area of **~240,000 Sq ft + Expanding**

Over INR 25,000 Mn
Strategic Contracts as on 30 September 2025

250,000 SKUs
Across all product offerings

- ❑ We deliver High Reliability Systems and Solutions to global OEMs and Tier-1s in aerospace and defense segment
- ❑ With aerospace and defense as our foundation, we are broadening horizons into semiconductors and space technologies—building a future of integrated growth
- ❑ Combines advanced manufacturing, digital systems, and talent development to deliver scalable, high-quality solutions across global defense and aerospace platforms.

CERTIFICATIONS



For 40 unique processes

Manufacturing Facility Equipped with Advanced Capabilities and Infrastructure



Delivering Build-to-Print and Build-to-Specification solutions, including EWIS, Panel Assemblies System Integration, and Test Equipment to Global OEMs



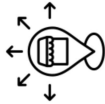
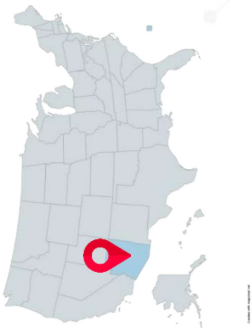
Unit I
Bengaluru, India

Built Up Area
Number of employees
~240,000 sq ft
1,092*



Unit II
Arizona, USA

Built Up Area
Number of employees
~4,100 sq ft
5



Capacity Expansion

Location
Unit I – Bengaluru
Additional area
150,000 sq ft
Timelines
Over 18 months



Build to Print



Build to Specifications

Manufacturing Capabilities



Design



Engineering



Manufacturing



Testing



Qualification



Certification



Electrical harnesses, interconnect systems, fiber optics, and electrical panel assemblies



Electronic systems including circuit designing using active components and integration of parts, sub-assemblies and assemblies



Automatic, semi-automatic, and manual test solutions across different form factors such as floor-mounted units, tabletop units, and concatenated racks.

*Includes contract workers & trainees

Marquee customers across industries

Key Customers across the Segment

Defence



Semiconductors



Space



Robust Order Book across a Diverse set of Industries and Customers



As on 30 September 2025

- As of 30 September 2025, the order book is firmly anchored in aerospace and defense programs, with strong and accelerating contributions from the space and semiconductor sectors, highlighting a well-diversified growth path
- Long-term strategic contracts worth INR 25,000 Mn, spanning 3–5 years, provide strong revenue visibility, with additional opportunities expected in the pipeline.
- Closing inventory has been strategically scaled up to support our ambitious FY26 revenue goals, ensuring readiness to meet demand and drive growth.

Backed by a proven track record, strong execution capabilities, a diverse suite of solutions and a healthy order book, Rossell is well-positioned to serve global OEMs across the semiconductor, space and aerospace sectors, unlocking broader avenues for growth

Awards, Recognitions & Certifications



- Boeing Supplier of the year – 2015, 2019
- Boeing Performance Excellence Award – 2015, 2016, 2019
- Boeing Supplier Appreciation Award – 2015, 2016
- Gold Rating in the only Boeing ITAR Audit conducted



- Outstanding Supplier Recognition Award 2025
- Certificate of Appreciation for industrializing the fighter wing - Tata Lockheed Martin Aerostructures Limited – 2021



- Honeywell Supplier Excellence Award – 2023
- Supplier Excellence Award - Faster Execution - Honeywell – 2024



- BAE Systems - Special Recognition Award – 2025

Other Awards

- Top Indian SME of the Year - Aerospace & Defence
- SME of the year award - ASSOCHAM
- Business Excellence and achievement Award
- Excellence in Aerospace Indigenization Award
- Emerging Company Award for Industry Development
- Global Achievers Award
- Emerging Company in Aerospace & Defence – 2017
- Excellence in Manufacturing Product – 2018

2015-16

2017-18

- Most Promising Aerospace Engineering Service Provider – 2019
- Company of the year - SAP Media – 2019
- Supplier Excellence Award - Expleo – 2020

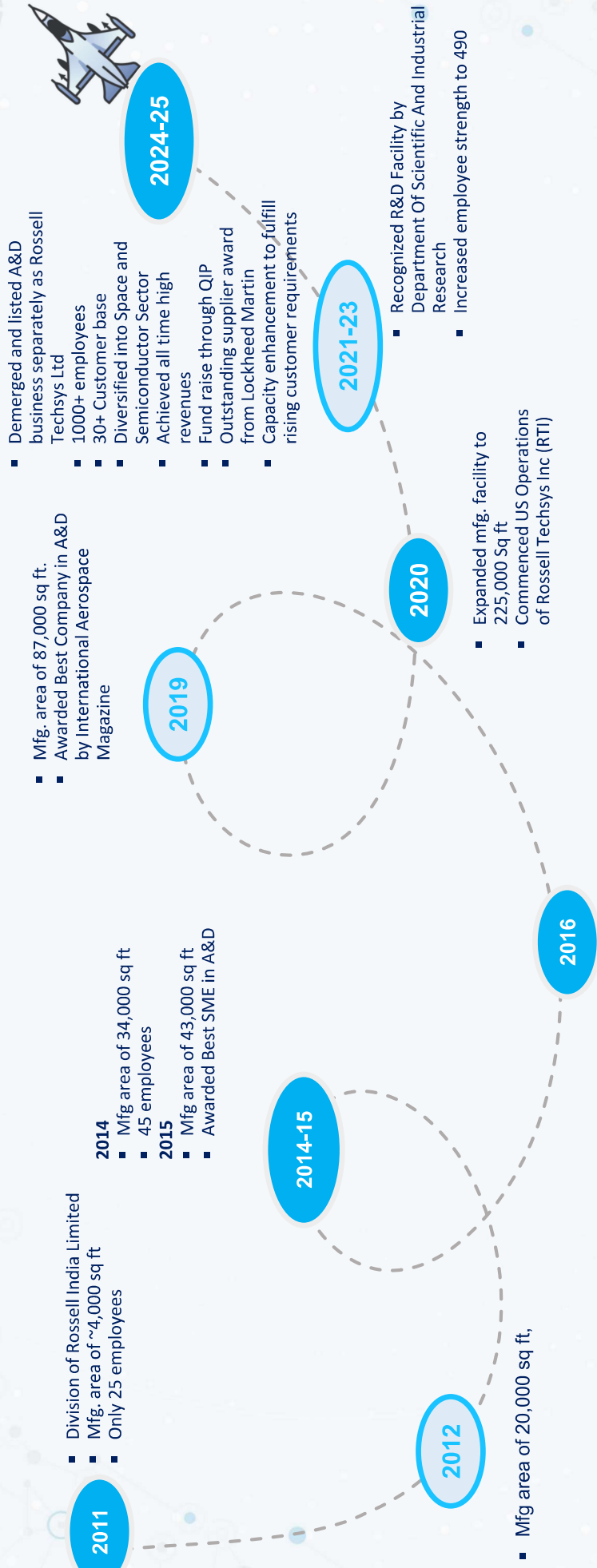
2019-20

- Manufacturer of the year - World HRD Congress – 2021
- WCRCFEST - World's Best Emerging Brand – 2022

2021-22



Charting Rossell's Growth Journey | | Scaling New Altitudes in Excellence



- Mfg. area of 87,000 Sq ft.
- Number of employees increased to 135
- Boeing Supplier of the Year Award
- Best Indigenization Award - IAF

Board of Directors



				
<p>Harsh Mohan Gupta Executive Chairman</p> <p>Entrepreneur and Industry Veteran, Ex-Executive Committee member of the Federation of Indian Chamber of Commerce (FICCI) & Confederation of Indian Industry (CII)</p>	<p>Rishab Mohan Gupta Managing Director</p> <p>Alumni of Suffolk University, Entrepreneur, Founding Member of Rossell Techsys Limited, & Non-Certified Pilot, Passionate about A&D.</p>	<p>Shobhana Joshi Independent Director</p> <p>Deep Government Experience, Ex-Secretary (Defense Finance), Ministry of Defense, Government of India, Founding Member & Co-chair of SAMDS (Society for Aerospace Maritime and Defense Studies).</p>	<p>Talari Suvarna Raju Independent Director</p> <p>A distinguished aerospace leader, Ex-Chairman & Managing Director of Hindustan Aeronautics Limited (HAL), Fellow of the Indian National Academy of Engineering (INAE) and Winner of Brien Roy Trust Award.</p>	<p>Digant Parikh Non-executive Director</p> <p>Certified Cost Accountant, Alumni of NMIMS, Mumbai, Visiting Faculty at various leading management institutes, and Independent Director at various other Companies.</p>

Senior Management





A Leadership Team With 300+ Person-years Of Industry, Technology, And Domain Excellence

Leadership Team

 <p>Rishabh Mohan Gupta <i>Promotor & Managing Director</i></p>	 <p>Zeena Philip, <i>India Operations</i></p>	 <p>Nagasundaram N <i>Manufacturing Ops & Engineering</i></p>	 <p>Jayanth V <i>Chief Financial Officer</i></p>	 <p>Louis Pereira <i>Sales & After Market</i></p>
 <p>Senthil B <i>Chief Executive Officer</i></p>	 <p>Rakesh Kumar <i>Program Management and R&D</i></p>	 <p>Manian R <i>Supply Chain & Logistics</i></p>	 <p>Anand D <i>Quality & Continuous Improvement</i></p>	 <p>Daniel M V <i>Information Technology & Systems</i></p>
	 <p>A'osh Matthew <i>Pre-sales</i></p>	 <p>Roseanne Joseph <i>Talent Management & Rossell School of Learning</i></p>	 <p>Renu Batta <i>Corp Comm & Branding</i></p>	 <p>Krishnappayya Desai <i>Company Secretary</i></p>

Advisory Leadership

 <p>RRI Sudarshan <i>Program Mgmt. and R&D</i></p>	 <p>CBM Mishra <i>IT And IS</i></p>
--	--



Performance Highlights



Message from the Managing Director

It is a privilege to share that the quarter ended September 30, 2025, has been the most historic in Rossell Techsys' journey. We delivered record-breaking performance across revenue, profitability, and operational execution—clear evidence of the strength of our strategy and the resilience of our team.

Our quarterly turnover more than doubled year-on-year, and profitability surged to unprecedented levels compared to the same period last year. This momentum is backed by a robust order pipeline, long-term strategic contracts, and diversification into high-growth sectors such as semiconductors and space technologies. We have already secured marquee customers in these domains, and significant opportunities are in progress.

Operational excellence remains our cornerstone. We successfully qualified major programs in the space segment, implemented advanced compliance systems for defense shipments, and scaled inventory strategically to support ambitious FY26 targets.

To sustain this growth, we are investing in capacity expansion of 150,000 sq. ft. and strengthening our workforce through skill development and engagement. These initiatives will enable us to execute substantial orders and maintain leadership in quality and delivery.

To fuel this growth, we are actively evaluating fundraising up to Rs. 300 Crores through a Qualified Institutional Placement (QIP), which will strengthen our balance sheet and enable investments in future-ready capabilities. The major objectives of this fund raise will be for capex and working capital.

Our recognition at the Lockheed Martin Annual Suppliers Conference 2025 underscores our commitment to excellence and innovation.

In conclusion, this quarter marks a turning point for Rossell Techsys. We have delivered our best-ever performance and remain committed to sustaining this momentum. Historically, Q3 and Q4 are the strongest periods for our sector, and with a robust order book, sectoral diversification, new customer wins, and a clear roadmap for expansion, we believe the best is yet to come. This positions us to deliver long-term value to all stakeholders and demonstrate continued growth in both revenue and profitability.



Rishab Mohan Gupta

Business Highlights: Expansion, Funding & Recognition



Record Growth

- ❑ Achieved INR 126 crore – highest-ever quarterly revenue, up 2.4x YoY
- ❑ PBT surged to INR 6.7 crore from INR 0.06 crore, marking a strong turnaround



Robust Order Pipeline

- ❑ Secured significant firm purchase orders and submitted bids for major opportunities in semiconductors and space.
- ❑ Revenue contribution from a new semiconductor customer in its first quarter post-qualification



Expansion & Innovation

- ❑ Completed qualification for major space program – ready for big orders
- ❑ 150,000 sq. ft. expansion underway (INR 70 crore, 18-month timeline) to meet demand



Funding & Recognition

- ❑ Up to INR 300 crore QIP planned for capex and working capital to fuel future-ready capabilities.
- ❑ Awarded by Lockheed Martin for Outstanding Supplier Excellence



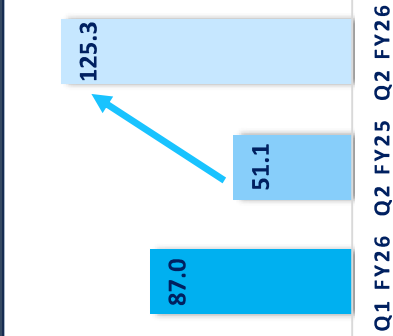
Financial Highlights

Financial Highlights for Q2 & H1 FY26

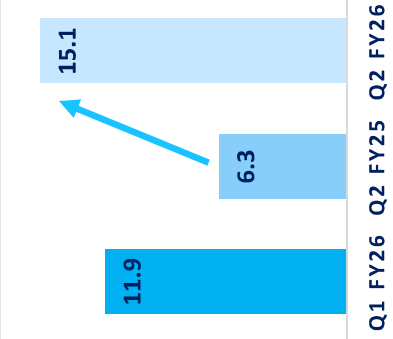
INR in Crores

Quarterly Performance

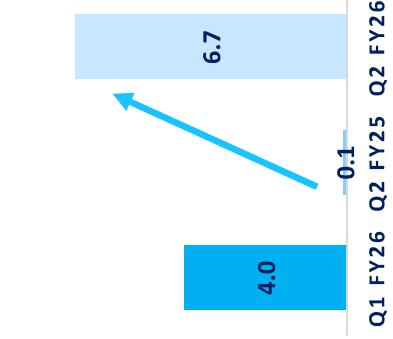
Revenue



EBITDA



PBT



Revenue

Strong growth, driven by increased wallet share from existing customers and onboarding of new Customers.

EBITDA

Improved meaningfully, reflecting enhanced operational efficiency and disciplined cost control

PBT

Surged significantly, underscoring improved profitability and stronger financial leverage

Half Yearly Performance

212.2

95.9

H1 FY25 H1 FY26

27.1

5.7

H1 FY25 H1 FY26

10.7

-5.9

H1 FY25 H1 FY26

Financial Statement: Statement of Profit & Loss (Standalone)

INR in Lakhs

Particulars	Q2 FY 2025-26	Q1 FY 2025-26	Q2 FY 2024-25	H1 FY 2025-26	H1 FY 2024-25	FY 2024-25
Total Income	12,599.51	8,698.73	5,135.11	21,298.24	9,695.43	26,208.72
Total Expenses	11,929.63	8,297.30	5,129.21	20,226.93	10,287.36	25,136.91
Profit/(Loss) from Ordinary Activities before Exceptional Items	669.88	401.43	5.90	1,071.31	(591.93)	1,071.81
Profit/(Loss) from Ordinary Activities before Tax	669.88	401.43	5.90	1,071.31	(591.93)	1,071.81
Total Tax Expenses	169.90	103.69	1.48	273.59	(148.98)	331.97
Profit/(Loss) for the Period	499.98	297.74	4.42	797.72	(442.95)	739.84
Total Other Comprehensive Income (Net of Tax)	(22.11)	2.22	-	(19.88)	-	(26.60)
Total Comprehensive Income	477.87	299.96	4.42	777.84	(442.95)	713.24
EPS – Basic (INR)	1.33	0.79	0.01	2.12	(1.18)	1.96
EPS – Diluted (INR)	1.33	0.79	0.01	2.12	(1.18)	1.96

Financial Statement: Balance Sheet (Standalone)

INR in Lakhs

Particulars	As at Sep 30, 2025	As at Mar 31, 2025
Total Non-Current Assets	12,461.04	11,798.91
Total Current Assets	40,377.26	30,314.67
TOTAL ASSETS	52,838.30	42,113.58
Total Equity	13,937.79	13,235.95
Total Non- Current Liabilities	562.64	544.81
Total Current Liabilities	38,337.87	28,332.82
Total Liabilities	38,900.51	28,877.63
TOTAL EQUITY AND LIABILITIES	52,838.30	42,113.58



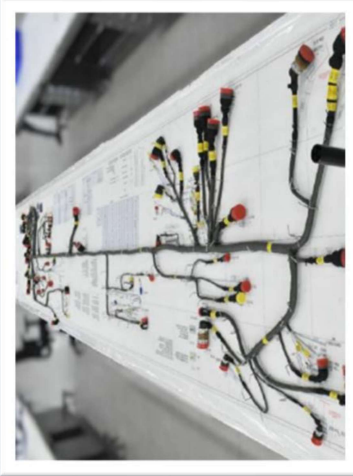
Products & Facility

Product Offerings | One Stop Solution for Global OEMs' Electrical and Electro-Mechanical Requirements

Product Segments

1

Electrical Wiring & Interconnected Systems (EWIS)



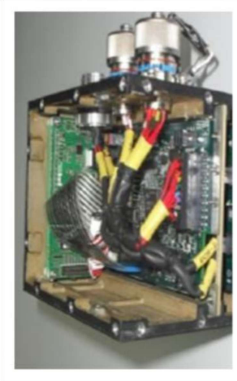
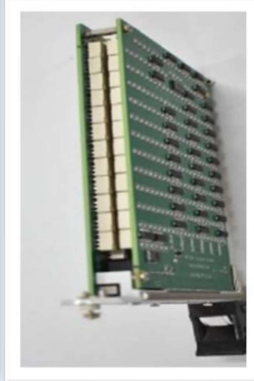
Electrical Panel Assemblies (EPAs)



Commercial and defence aerospace, industrial automation, energy, and satellite payload systems

2

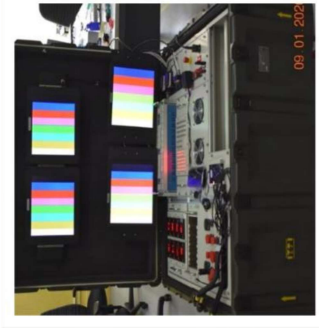
Electronic Systems and Systems Integration (ESSI)



Avionics, defence electronics, aerospace mission systems, medical electronics, and industrial automation

3

Automatic Test Solutions



Aerospace and defence, electronics manufacturing services (EMS), industrial systems and defence land systems

4

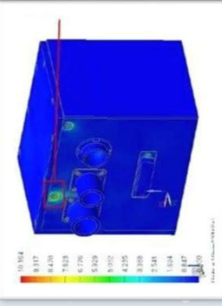
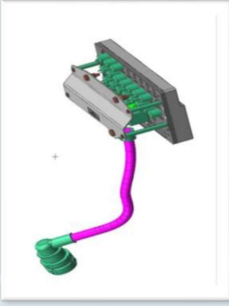
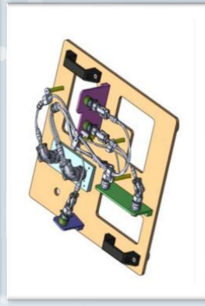
Electrical / Electronic After-Market (MIRO)



Military aviation, legacy aircraft platforms, mission critical ground support equipment, industrial systems, and electronics refurbishment

5

Engineering Services



End Users

Rossell Techsys Limited: Production Labs



Engineering - Wireharness Designing



Engineering - Working with equipments



Equipment _ Braiding



Equipments - 3D Printing



Equipments - Calibration Lab 2



Equipments - Calibration Lab 3



Equipments - Calibration Lab 4



Equipments - Calibration Lab 5



Equipments - Hand held device for picking in Stores



Equipments - Label printer

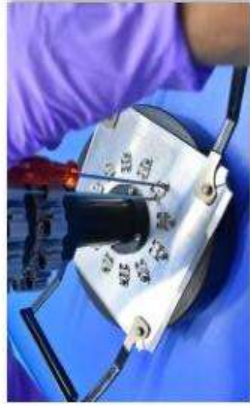


Equipments - Laser printing



Facility - Cable bobbins in rack

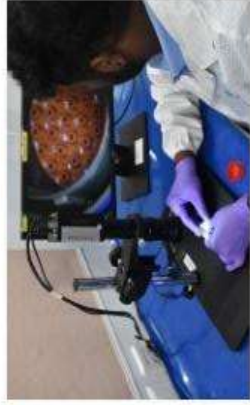
Rossell Techsys Limited: Production Labs



Process - Fibre Optics



Process - Incoming parts inspection 1



Process - Incoming parts inspection 2



Process - Inspection of Fibre Optics Cable



Production Floor _5



Production Floor _7



Production Floor 1



Production Floor 2



Production Floor_4



Production Floor_5



Production Floor_6



Production Floor_8



Earnings Call Details

Rossell Techsys Limited | Q2 FY26 RESULTS | CONFERENCE CALL

11th November 2025 | 11:00 am IST

Hosted by : Anand Rathi Research

[Click here - Diamond Pass Registration](#)

Universal Access: 022 6280 1386 / 022 7115 8287

USA: +1 866 746 2133 | Hong Kong: 800 964 448

UK: 0808 101 1573 | Singapore: 800 101 2045

Participants:

Mr. Rishab Mohan Gupta – Managing Director

Mr Senthil Balasubramanian – Chief Executive Officer

Ms Zeena Philip – Chief Operating Officer

Mr Jayanth V – Chief Financial Officer





Thank You