



Date: 03 February 2026

To,  
BSE Limited,  
20th Floor, P.J. Towers,  
Dalal Street,  
Mumbai - 400001.  
BSE Scrip Code: 544294

National Stock Exchange of India Limited,  
Exchange Plaza, C-1, Block G,  
Bandra Kurla Complex, Bandra (E),  
Mumbai – 400 051  
NSE Scrip Symbol: ROSSTECH

**Subject: Investor presentation of the Company for the quarter ended 31 December 2025**

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in furtherance to our communication dated 29 January 2026, the Investor Presentation for the quarter ended 31 December 2025, on Company Overview, Business highlights, financial performance and other updates is enclosed herewith for your consideration.

Request you to kindly take the above information on records.

Thank you,

**For Rossell Techsys Limited**

**Krishnappayya Desai**  
**Company Secretary & Compliance officer**

*Encl: Investor presentation*



## Investor Presentation Q3 FY 2025-26

*Setting the Stage for a Historic Milestone in Our Growth Journey*



# Safe Harbour

---

- *This presentation and the accompanying slides (the "Presentation"), prepared by Rossell Techsys Limited (the "Company"), are solely for information purposes only and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.*
- *This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.*
- *Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to: the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and worldwide, competition, disruptions to technology, the Company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation.*
- *The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.*



1

**Performance Highlights**

2

**Company Overview**

3

**Board & Management**

4

**Our Production Excellence**

5

**Earnings Call Details**

# Message from the Managing Director

---



**Rishab Mohan  
Gupta**

Q3 has been another record-breaking quarter for Rossell Techsys, underscoring the accelerating trajectory of our business across sectors and global customer programs. As a newly demerged and independently listed company, we have sustained strong growth momentum every quarter, demonstrating the resilience of our strategy and the discipline of our execution.

During Q3 FY26, we delivered our highest-ever quarterly revenue of approximately ₹130 crore, achieving 72% YoY growth, along with our highest monthly revenue run rate to date. Profit before exceptional items and tax stood at ₹8.2 crore, reflecting scale leverage and operational efficiency. For the nine-month period, revenue doubled YoY to ₹343 crore, supported by stronger program execution. EBITDA rose 118% YoY to ₹44.2 crore, driven by revenue growth and cost discipline.

Operationally, this was our strongest quarter to date. During the quarter, the Aerospace vertical delivered robust growth, and our diversification strategy continued to gain momentum. The semiconductor business generated over ₹10 crore in its first qualified quarter, while our space programs advanced to volume-ready status, with the first major production batch scheduled before year-end. We submitted bids worth approximately ₹700 crore during the quarter across aerospace, semiconductor, and space sectors. Additionally, we received firm orders exceeding ₹200 crore and expect outcomes on several pending bids in the coming quarters. Duty-free access to the U.S. continues to enhance our competitiveness across defence and non-defence programs.

On the financial position side, working capital limits have been enhanced through strong banking relationships. To strengthen our balance sheet and support the next phase of capacity and capability expansion, we have initiated our first-ever QIP to enhance financial resilience.

Our people remain central to this momentum. With a workforce of 1,177 and strengthened capability maturity, we are building a scalable and future-ready organisation. In addition to the capacity expansion disclosed earlier, we are evaluating an additional facility on lease. These initiatives position us well to meet the significant and sustained demand anticipated across semiconductor, space, and defence programs.

To conclude, Q3 reaffirms that Rossell Techsys is entering a truly transformative phase, and we are well-positioned to sustain this momentum. To put our journey in perspective, from inception until FY 2024-25—a period of nearly 14 years—we delivered cumulative revenues of over ₹1,300 crore. Today, we are set to deliver the same scale within just two financial years – the current and the next financial year, reflecting the strength of our execution and the depth of customer confidence in our capabilities. This exceptional growth has been achieved without any external equity infusion, powered entirely by operational excellence and the unwavering support of our banking partners, to whom we offer our sincere appreciation. With our first-ever equity fund raise through a QIP now in planning, we believe we are strongly positioned to elevate Rossell Techsys to the next level of scale, capability, and global competitiveness, as we continue shaping our journey into one of the most exciting growth stories in our sector.

# Message from the Management



Mr. Senthil  
Balasubramanian  
Chief Executive officer

*This quarter, we are proud to see our customers acknowledge and appreciate the value we deliver. As we diversify our portfolio and expand into new geographies, we are building a stronger and wider foundation for growth. With multiple new customers in the pipeline and significant orders expected, the future holds tremendous promise for our business.*



Ms. Zeena Philip  
Chief operating officer

*This quarter's achievements reflect our team's relentless commitment to excellence and operational discipline. Together, we have set new benchmark for performance. With clear priorities and a shared vision, we are well-positioned for even greater success in the coming quarters.*

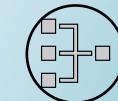


Mr. Jayanth V  
Chief Financial Officer

*Over the first fourteen years of our journey, we built our revenue base steadily through internal accruals and bank borrowings, without any external equity, supported throughout by our banking partners. Today, we are set to reach the same scale of revenue in just two financial years, reflecting the accelerated momentum since FY24–FY26. With expanded working capital facilities and preparations underway for our first-ever equity raise, we are strengthening our financial architecture for the next phase of expansion.*

# Q3 Performance Highlights



-  **Record-breaking quarter** - Highest Quarterly Revenue in Company History - Delivered around ₹130 crore in Q3 FY26
-  **Exceptional 9-Month Performance since inception** - 9M FY26 revenue reached ₹343 crore, nearly doubled YoY.
-  **Robust profitability upswing** - Q3 PBT: ₹8.2 crore 9M PBT: ₹18.95 crore (vs ₹1.25 crore last year).
-  **Expanding Horizons. Fortifying the Core-** Rapid scale-up in Semiconductor and Space, with Defense aerospace continuing its strong, steady execution.
-  **Duty-free access to the U.S.** continues to strengthen competitiveness across defense and non-defense programs.
-  **Robust order pipeline** – Around ₹700 crores worth of bids submitted this quarter across sectors. Firm orders of over ₹200 crores received; multiple bid outcomes expected in upcoming quarters.
-  **QIP planned** to strengthen the balance sheet, expand capacity, and scale major programs across high-growth sectors.
-  **Scaled inventory and workforce** positioned for upcoming order execution.
-  **Capacity Expansion to Support Hyper-Growth:** In addition to the capacity expansion already disclosed, we are evaluating an additional leased facility to support rising demand across the semiconductor, space, and defence sectors.
-  **Successful Audits & Certifications** - Continue to strengthen our foundation of quality and compliance

# Financial Highlights for Q3 & 9M FY26 (INR in Crores)

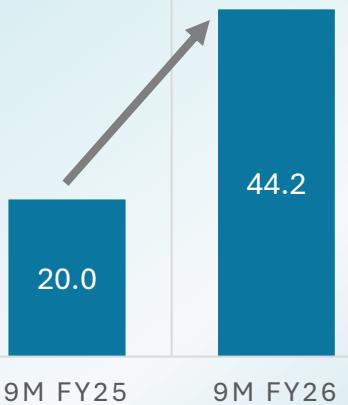
Nine Months Performance

Quarterly Performance

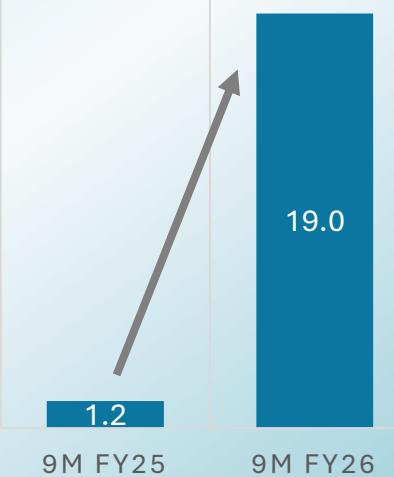
## Revenue



## EBITDA



## PBT



## Total Income

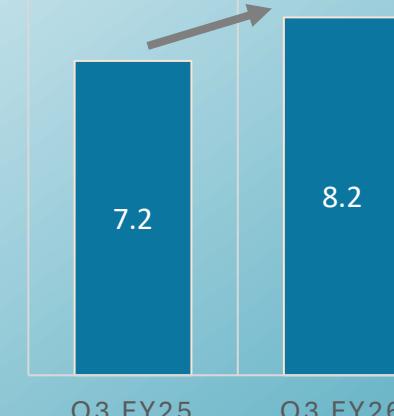
A Breakthrough Surge:  
Revenue Rockets 98% in 9  
Months — Soaring from  
₹173 Cr to ₹343 Cr

## EBITDA

EBITDA up 118% YoY  
to ₹44 Cr, powered by  
strong operational  
leverage."

## PBT

Exceptional PBT rebound:  
₹19.0 Cr in 9M vs ₹1.2 Cr  
YoY, achieved even with  
elevated finance costs.



# Standalone Financial Results: Statement of Profit & Loss

INR in Lakhs except EPS

Particulars	Q3 FY 2025-26	Q2 FY 2025-26	Q3 FY 2024-25	9M FY 2025-26	9M FY 2024-25	FY 2024-25
<b>Total Income</b>	<b>12,993.92</b>	<b>12,599.51</b>	<b>7,598.81</b>	<b>34,292.16</b>	<b>17,294.24</b>	<b>26,208.72</b>
Total Expenses	12,170.03	11,929.63	6,881.51	32,396.96	17,168.87	25,136.91
Profit/(Loss) from Ordinary Activities before Exceptional Items	823.89	669.88	717.30	1,895.20	125.37	1,071.81
Profit/(Loss) from Ordinary Activities before Tax	721.61	669.88	717.30	1,792.92	125.37	1,071.81
Total Tax Expenses	192.17	169.90	220.68	465.76	71.70	331.97
<b>Profit/(Loss) for the Period</b>	<b>529.44</b>	<b>499.98</b>	<b>496.62</b>	<b>1,327.16</b>	<b>53.67</b>	<b>739.84</b>
Total Other Comprehensive Income (Net of Tax)	8.48	(22.11)	-	(11.40)	-	(26.60)
Total Comprehensive Income	537.92	477.87	496.62	1,315.76	53.67	713.24
EPS – Basic (INR)	1.40	1.33	1.32	3.52	0.14	1.96
EPS – Diluted (INR)	1.40	1.33	1.32	3.52	0.14	1.96



# Company Overview

---



# Company Overview || Delivering end-to-end Solutions across EWIS, Electronic Assemblies and Test Equipment for Global OEMs in Defense

**Rossell Techsys is engaged in the engineering and manufacturing of EWIS, EPA, ESSI and ATEs for global OEMs in the aerospace, defense, semiconductor and space sectors**

- ❑ Custom engineered stringent requirements to solutions meet industry
- ❑ Centre of dedicated excellence to marquee customers
- ❑ IGBC Gold rated manufacturing facility

 **INR 343 Cr**  
Revenue from operations (9M FY26)

 Proven in Exports, now powering Domestic Market

 **30+ Customers**  
Across **8 Countries**

**~ INR 7,000 Mn**  
Order book as on 31 December 2025

**Expanding the Horizon**  
To Space and semiconductor

**Over INR 25,000 Mn**  
Strategic Contracts as on 31 December 2025

 Aggregate area of ~240,000 Sq ft +  
Expanding

**Build-to-Print**  
and **Build-to-Specifications**  
Capabilities

- ❑ We deliver High Reliability Systems and Solutions to global OEMS and Tier-1s in aerospace and defense segment
- ❑ With aerospace and defense as our foundation, we are broadening horizons into semiconductors and space technologies—building a future of integrated growth
- ❑ Combines advanced manufacturing, digital systems, and talent development to deliver scalable, high-quality solutions across global defense and aerospace platforms.

## CERTIFICATIONS

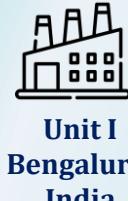


For 40 unique processes



# Manufacturing Facility Equipped with Advanced Capabilities and Infrastructure

Delivering Build-to-Print and Build-to-Specification solutions, including EWIS, Panel Assemblies System Integration, and Test Equipment to Global OEMs



**Unit I**  
**Bengaluru, India**

**Built Up Area**  
**Number of employees**

~240,000 sq ft  
1,177\*



**Unit II**  
**Arizona, USA**

**Built Up Area**  
**Number of employees**

~4,100 sq ft  
5



## Capacity Expansion

### Location

### Additional area

Unit I - Bengaluru

150,000 sq ft + evaluating  
additional facility on lease



Build to Print



Build to Specifications

## Manufacturing Capabilities



Design



Engineering



Manufacturing



Testing



Qualification



Certification

Electrical harnesses, interconnect systems, fiber optics, and electrical panel assemblies

Electronic systems including circuit designing using active components and integration of parts, sub-assemblies and assemblies

Automatic, semi-automatic, and manual test solutions across different form factors such as floor-mounted units, tabletop units, and concatenated racks.

\*Includes contract workers & trainees

# Awards, Recognitions & Certifications



- Boeing Supplier of the year – 2015, 2019
- Boeing Supplier Appreciation Award – 2015, 2016

- Boeing Performance Excellence Award – 2015, 2016, 2019
- Gold Rating in the only Boeing ITAR Audit conducted



- Outstanding Supplier Recognition Award 2025
- Certificate of Appreciation for industrializing the fighter wing - Tata Lockheed Martin Aerostructures Limited – 2021



## Honeywell

- Honeywell Supplier Excellence Award – 2023
- Supplier Excellence Award - Faster Execution - Honeywell – 2024

## Other Awards

2015-16

- Top Indian SME of the Year - Aerospace & Defence
- SME of the year award - ASSOCHAM
- Business Excellence and achievement Award
- Excellence in Aerospace Indigenization Award
- Emerging Company Award for Industry Development
- Global Achievers Award

2017-18

- Emerging Company in Aerospace & Defence – 2017
- Excellence in Manufacturing Product – 2018

2019-20

- Most Promising Aerospace Engineering Service Provider – 2019
- Company of the year - SAP Media – 2019
- Supplier Excellence Award - Expleo – 2020

2021-22

- Manufacturer of the year - World HRD Congress – 2021
- WCRCFEST - World's Best Emerging Brand – 2022



- BAE Systems - Special Recognition Award – 2025

# Board of Directors



**Harsh Mohan Gupta**  
Executive Chairman

Mr. Harsh Mohan Gupta, Promoter Director and Executive Chairman of Rossell Techsys Limited, has been the driving force behind the Company's rise as a globally recognized aerospace and defense engineering organization. With nearly five decades of experience in international trade, strategic business development, and industrial leadership, As Executive Chairman, he continues to steer Rossell Techsys toward innovation, operational excellence, and long-term strategic alignment. Mr. Gupta has also contributed significantly to the broader business ecosystem through his service on the Executive Committee of FICCI and as the Honorary Consul of the Republic of Chad in India

**Rishab Mohan Gupta**  
Managing Director

Rishab is a Promoter and founding member of Rossell Techsys Limited, serving as its Managing Director and Board Member. He leads the company's vision and strategic direction with dynamic leadership and an innovative mindset. An alumnus of Suffolk University, Massachusetts, USA, he brings expertise in marketing management and excels at building strategic partnerships with global OEMs and Tier-1 partners. As head of the Management Team, Rishab has been instrumental in driving Rossell Techsys' growth and positioning it as a competitive force in the global aerospace and defense sector.

**Mr. Arvind Ghei**  
Independent Director

Bringing over 38 years of experience across finance, hospitality, and strategic consulting. Mr. Ghei holds a BA (Hons) degree in Economics from St. Stephen's College and a Master's in Financial Management from Jamnalal Bajaj Institute of Management Studies. He has held several senior leadership roles such as CFO of Fern Hotels and Mars Group, and JMD of Asia Pacific Hotels (Taj Group). Arvind also served on the Board of Woodstock School, Mussoorie, chairing its Finance and Audit Committees

**Shobhana Joshi**  
Independent Director

Bringing over 37 years of distinguished service in the Government of India, including as Secretary (Defense Finance). A graduate of the National Defense College, Delhi, she holds an M.Phil. in Strategic and Defense Studies and has completed executive education at Harvard Kennedy School. With deep expertise in defense finance, procurement, and policy, she has held key roles across the Ministry of Defence, overseeing budget formulation and financial scrutiny. She is also a founding member and Co-Chairperson of SAMDeS, a leading think tank focused on aerospace, maritime, and defence studies.

**Talari Suvarna Raju**  
Independent Director

Mr. Raju is a prominent figure in India's aerospace sector, having served as Chairman and Managing Director of Hindustan Aeronautics Limited (HAL). During his tenure, he led several flagship defense programs. An alumnus of the National Defense College, he holds advanced qualifications in Mechanical Engineering, Defense Strategic Studies, Marketing, and Intellectual Property Rights. Under his leadership, HAL secured more than a thousand patents. He is a Fellow of the Indian National Academy of Engineering (INAE) and has played key roles in national aerospace skilling and coordination bodies.

**Digant Parikh**  
Non-executive Director

Mr. Digant Parikh, Non-Executive Director of Rossell Techsys, brings over three decades of experience in corporate finance and strategic planning. He holds an MBA in Finance from NMIMS, is a qualified Cost Accountant, and a commerce graduate. He currently serves as Senior Vice President – Finance at Rossell India Limited and is also a visiting faculty member at NMIMS. In addition, he serves as an Independent Director and Committee Chair at Markson's Pharma Limited.

# Senior Management



A Leadership Team With 300+ Person-years Of Industry, Technology, And Domain Excellence

## Leadership Team



**Rishab Mohan Gupta**  
*Promotor & Managing Director*



**Zeena Philip,**  
*Chief Operating Officer*



**Nagasundaram N**  
*Manufacturing Ops & Engineering*



**Jayanth V**  
*Chief Financial Officer*



**Louis Pereira**  
*Sales & After Market*



**Senthil B**  
*Chief Executive Officer*



**Rakesh Kumar**  
*Program Management and R&D*



**Manian R**  
*Supply Chain & Logistics*



**Anand D**  
*Quality & Continuous Improvement*



**Daniel M V**  
*Information Technology & Systems*



**Ajosh Matthew**  
*Pre-sales*



**Roseanne Joseph**  
*Talent Management & Rossell School of Learning*



**Renu Batta**  
*Corp Comm & Branding*



**Krishnappayya Desai**  
*Company Secretary & Compliance officer*

## Advisory Leadership



**RRJ Sudarshan**  
*Program Mgmt. and R&D*



**CBM Mishra**  
*IT And IS*

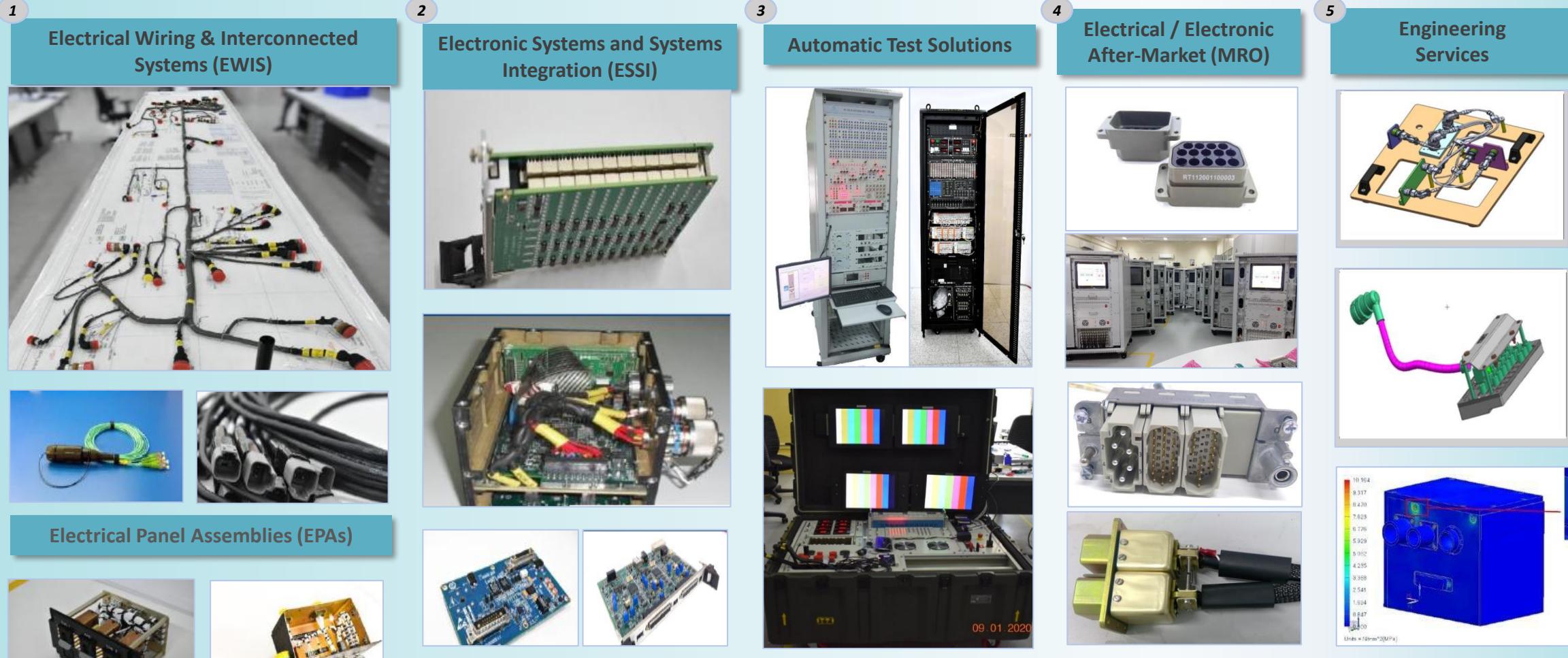


# Products & Facility



# Product Offerings | One Stop Solution for Global OEMs' Electrical and Electro-Mechanical Requirements

## Product Segments



## End Users

Commercial and defence aerospace, Semiconductor, industrial automation, energy, and satellite payload systems

Avionics, defence electronics, aerospace mission systems, medical electronics, and industrial automation

Aerospace and defence, electronics manufacturing services (EMS), industrial systems and defence land systems

Military aviation, legacy aircraft platforms, mission critical ground support equipment, industrial systems, and electronics refurbishment

# Rossell Techsys Limited: Production Labs



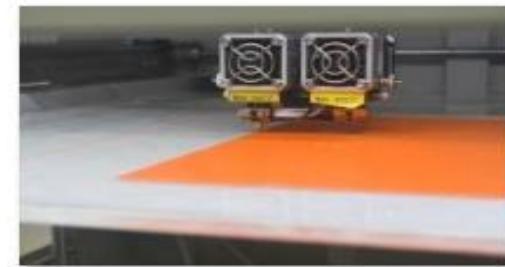
Engineering - Wireharness Designing



Engineering - Working with equipments



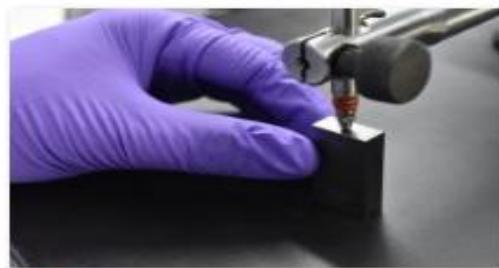
Equipment \_ Braiding



Equipments - 3D Printing



Equipments - Calibration Lab 2



Equipments - Calibration Lab 3



Equipments - Calibration Lab 4



Equipments - Calibration Lab 5



Equipments - Hand held device for picking in Stores



Equipments - Label printer

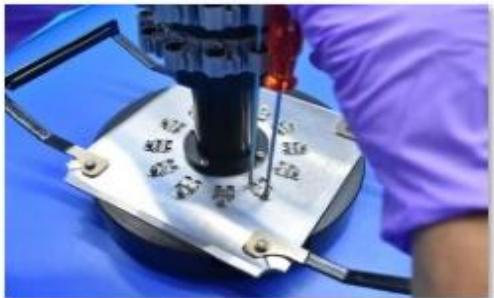


Equipments - Laser printing

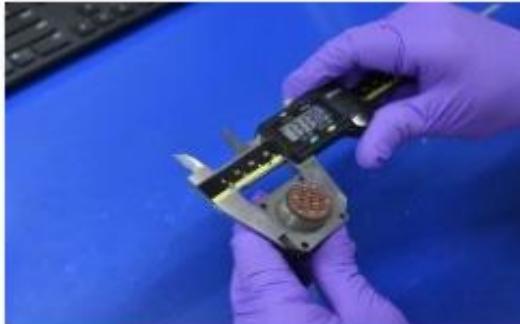


Facility - Cable bobbins in rack

# Rossell Techsys Limited: Production Labs



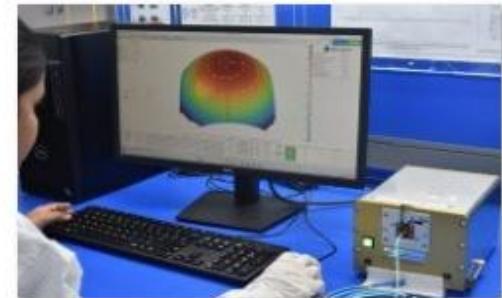
Process - Fibre Optics



Process - Incoming parts  
inspection 1



Process - Incoming parts  
inspection 2



Process - Inspection of Fibre  
Optics Cable



Production Floor \_5



Production Floor \_7



Production Floor 1



Production Floor 2



Production Floor \_4



Production Floor \_5



Production Floor \_6

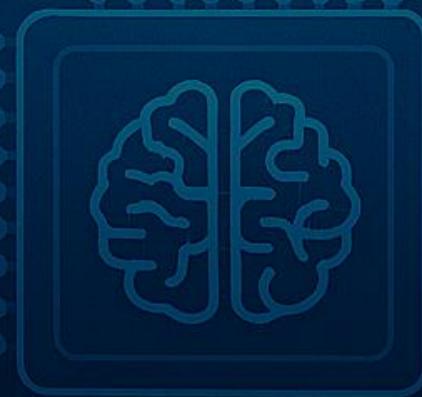


Production Floor \_8



# Earnings Call Details

---





## Rossell Techsys Limited | Q3 FY26 RESULTS | CONFERENCE CALL

**04 February 2026 | 11:00 am IST**  
**Hosted by : Anand Rathi Research**

### **Diamond Pass Registration**

**Universal Access: 022 6280 1386 / 022 7115 8287**

**USA: +1 866 746 2133 | Hong Kong: 800 964 448**

**UK: 0808 101 1573 | Singapore: 800 101 2045**

#### **Participants:**

**Mr. Rishab Mohan Gupta – Managing Director**

**Mr Senthil Balasubramanian – Chief Executive Officer**

**Ms Zeena Philip – Chief Operating Officer**

**Mr Jayanth V – Chief Financial Officer**



# Thank you

---

*Delivering as Promised*

